

# MEETING IN PROGRESS

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## **GMHA Board of Trustees**

Wednesday, April 29, 2026 | 4:00 p.m.

Zoom Video Conference

# GMHA Board of Trustees Meeting

## ATTENDANCE SHEET

Wednesday, April 29, 2026 | 4:00 p.m. | Zoom Video Conference

	NAME:	TITLE:	SIGNATURE: ✓
<b>Board of Trustees</b>	Sharon J. Davis	Chairperson	
	Vacant	Vice-Chairperson	
	Suzanne D. Lobaton	Secretary	
	Sonia L. Siliang	Treasurer	 Zoom
	Michael J. Um, MD	Trustee	
	Krista L. Blankenship	Trustee	 Zoom
	Melanie R. Mendiola	Trustee	
	Matthew Limtiaco	Trustee	 Zoom
<b>Executive Management/Medical Staff</b>	Joleen M. Aguon, MD	Interim Hospital Administrator/CEO	
	Ricardo Eusebio, MD	Associate Administrator of Medical Services/CMO	
	Jesse Quenga	Acting Associate Administrator of Operations/Personnel Services Administrator	
	Rodalyn Gerardo	Assistant Administrator, Operations	
	Ana Belen Rada	Assistant Administrator, Professional Support Services	
	Christine Tuquero	Assistant Administrator, Nursing Services	 Zoom
	Liezl Concepcion	Deputy Assistant Administrator, Nursing Services	 Zoom
	Yukari Hechanova	Chief Financial Officer	
	Carlos Pangelinan	Assistant Chief Financial Officer	
	Danielle Manglona	Administrator of Quality, Patient Safety and Regulatory Compliance	 Zoom
	Jeffery Shay, MD	Medical Staff President	
	Manny Gabriel	Administrator, Information Technology	
	Robert Weinberg	Legal Counsel	 Zoom
	Joseph McDonald	Legal Counsel	



# AGENDA

## Guam Memorial Hospital Authority – Board of Trustees Meeting

April 29, 2026 | 4:00 p.m. | Daniel L. Webb Conference Room & Zoom Video Conference

**BOARD MEMBERS:** Sharon Davis, Chairperson; Vacant, Vice-Chairperson; Suzanne Lobaton, Secretary; Sonia Siliang, Treasurer; Michael Um, MD, Trustee; Krista Blankenship, Trustee, Melanie Mendiola, Trustee & Matthew Limtiaco, Trustee

<b>Item</b>	<b>Owner</b>
<b>I. Welcoming   Call Meeting to Order and Determination of Quorum</b>	Chairperson Davis
<b>II. Open Government Compliance</b> A. Publication, April 22, 2026 B. Publication, April 27, 2026 C. GovGuam Notices Portal & Website Posting	
<b>III. Review and Approval of the Minutes</b> A. March 25, 2026	All Trustees
<b>IV. Guam Memorial Hospital Volunteers Association Report</b>	GMHVA President - T. Calvo
<b>V. Management's Report</b>	Executive Management
<b>VI. Old Business</b> None	All Trustees
<b>VII. New Business - Board Subcommittee Reports</b>	
A. Joint Conference and Professional Affairs 1. Res. No. 2026-31, Relative to the Reappointment of Active Medical Staff Privileges 2. Res. No. 2026-32, Relative to the Reappointment of Active Associate Medical Staff Privileges 3. Res. No. 2026-33, Relative to the Appointment of Full Allied Health Professional Staff Privileges	Trustee Dr. Um
B. Human Resources 1. CEO Search Committee - Update	Trustee Lobaton
C. Facilities, Capital Improvement Projects, and Information Technology 1. Capital Improvement Project (CIP) - Update	Chairwoman Davis, Trustee Limtiaco
D. Quality and Safety	Trustee Blankenship
E. Finance and Audit 1. Pursuant to Res. No. 2026-08, Division Cost Containment Proposal - (RIF) • Outsourcing - Update 2. FY2027 Budget Request - Update	Trustee Mendiola
F. Governance, Bylaws, and Strategic Planning	Trustee Siliang
<b>VIII. Public Comment</b>	Chairperson Davis
<b>IX. Adjournment</b>	

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Public Notice of GMHA Board Meeting


FIRST NOTICE of Meeting of the Guam Memorial Hospital Authority Board of Directors Scheduled for April 29, 2026

Published on April 22, 2026 at 6:30 a.m. (ChST)



## GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÅHÅN



**Board of Trustees Meeting**

**Date:** Wednesday, April 29, 2026  
**Time:** 4:00 p.m.  
**Meeting will take place via Daniel L. Webb Conference Room and Zoom Video Conferencing.**  
**Meeting ID: 889 2761 9303**  
**Passcode: 907879**

**AGENDA:**

I. Call Meeting to Order and Determination of Quorum;  
 II. Open Government Compliance: A. Publication, April 22, 2026, B. Publication, April 27, 2026, C. GovGuam Notices Portal & Website Posting;  
 III. Approval of the Minutes: A. March 25, 2026  
 IV. Guam Memorial Hospital Volunteers Association Report;  
 V. Management's Report;  
 VI. Old Business: None  
 VII. New Business - Board Subcommittee Reports: A. Joint Conference and Professional Affairs: 1. Res. No. 2026-31, Relative to the Reappointment of Active Medical Staff Privileges; 2. Res. No. 2026-32, Relative to the Reappointment of Active Associate Medical Staff Privileges; 3. Res. No. 2026-33, Relative to the Appointment of Full Allied Health Professional Staff Privileges; B. Human Resources: 1. CEO Search Committee - Update; C. Facilities, Capital Improvement Projects, and Information Technology, 1. Capital Improvement Project (CIP) - Update; D. Quality and Safety; E. Finance and Audit: 1. Pursuant to Res. No. 2026-08, Division Cost Containment Proposal - (RiF) & Outsourcing - Update; 2. FY2027 Budget Request - Update; E. Governance, Bylaws, and Strategic Planning;  
 VIII. Public Comment  
 IX. Adjournment

For special accommodations, please contact the EEO Office, at (671) 922-0076, Monday through Friday from 8:00 a.m. to 5:00 p.m.

/s/ Joleen M. Aguon, MD  
 Interim Hospital Administrator/CEO  
*This advertisement is paid with government funds by the GMHA.*

**Janet Mandapat**


**From:** Janet Mandapat <jmandapat@hotmail.com>  
**Sent:** Monday, April 27, 2026 9:39 AM  
**To:** janet.mandapat@gmha.org

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

9:36 [Signal] [Battery] LTE 57


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Public Notice of GMHA Board Meeting

**SECOND NOTICE of Meeting of the Guam Memorial Hospital Authority Board of Directors Scheduled for April 29, 2026**  
Published on April 27, 2026 at 6:30 a.m. (ChST)



**GUAM MEMORIAL HOSPITAL AUTHORITY**  
ATURIDÁT ESPETÁT MIMURIÁT GUÁHÁN

**Board of Trustees Meeting**

Date: Wednesday, April 29, 2026  
Time: 4:00 pm  
Meeting will take place via Daniel L. West Conference Room and Zoom Video Conferencing.  
Meeting ID: 889 2781 9003  
Passcode: 607879

**AGENDA**

I. Call Meeting to Order and Determination of Quorum.  
II. Open Government Compliance: A. Publication, April 22, 2026; B. Publication, April 27, 2026; C. GovGuam Notices, Portal & Website Posting.  
III. Approval of the Minutes: A. March 25, 2026  
IV. Guam Memorial Hospital Volunteers Association Report.  
V. Management's Report  
VI. Old Business: None  
VII. New Business - Board Subcommittee Reports: A. Joint Conference and Professional Affairs; 1. Res. No. 2026-01, Relative to the Reappointment of Active Medical Staff Privileges; 2. Res. No. 2026-02, Relative to the Reappointment of Active Associate Medical Staff Privileges; 3. Res. No. 2026-03, Relative to the Appointment of Full Active Health Professional Staff Privileges; B. Human Resources; 1. CEO Search Committee - Update; C. Facilities, Capital Improvement Project, and Information Technology; 1. Capital Improvement Project (CIP) - Update; D. Quality and Safety; E. Finance and Audit; 1. Pursuant to Res. No. 2026-08, Division Cost Containment Proposal - (HPI) & Outsourcing - Update; 2. FY2027 Budget Request - Update; F. Governance, Bylaws, and Strategic Planning.  
VIII. Public Comment  
IX. Adjournment

For special accommodations, please contact the EEO Office, at (671) 822-0076, Monday through Friday from 8:00 a.m. to 5:00 p.m.

**Dr. John M. Agon, MD**  
Interim Hospital Administrator/CEO  
*This advertisement is paid with government funds by the GMHA.*

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# GMHA Board of Trustees Meeting


 PRINT

## GMHA Board of Trustees Meeting

### MEETING

 **Posted on:** 04/22/2026 09:51 AM

 **Posted by:** Justine Camacho, BOT Administrative Assistant - Janet Mandapat

 **Meeting Date:** 04/29/2026 04:00 PM

 **Department(s):**

**GUAM MEMORIAL HOSPITAL AUTHORITY (/notices?department\_id=51)**

 **Division(s):** HOSPITAL ADMINISTRATION (/notices?division\_id=178)

 **Notice Topic(s):** BOARD MEETING (/notices?topic\_id=76)

 **Types of Notice:** MEETING (/notices?type\_id=5)

 **For Audience(s):** PUBLIC (/notices?public=1)

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**AGENDA**

Guam Memorial Hospital Authority – Board of Trustees Meeting  
 April 29, 2026 | 4:00 p.m. | Daniel L. Webb Conference Room &  
 Zoom Video Conference

**BOARD MEMBERS:** Sharon Davis, Chairperson; Vacant, Vice-Chairperson; Suzanne Lobaton, Secretary; Sonia Siliang, Treasurer; Michael Um, MD, Trustee; Krista Blankenship, Trustee, Melanie Mendiola, Trustee & Matthew Limtiaco, Trustee

<b>Item</b>	<b>Owner</b>
<b>I. Welcoming   Call Meeting to Order and Determination of Quorum</b>	Chairperson Davis
<b>II. Open Government Compliance</b>	
A. Publication, April 22, 2026	
B. Publication, April 27, 2026	
C. GovGuam Notices Portal & Website Posting	
<b>III. Review and Approval of the Minutes</b>	All Trustees
A. March 25, 2026	
<b>IV. Guam Memorial Hospital Volunteers Association Report</b>	GMHVA President - T. Calvo Executive Management
<b>V. Management’s Report</b>	All Trustees
<b>VI. Old Business</b>	
None	
<b>VII. New Business - Board Subcommittee Reports</b>	
A. Joint Conference and Professional Affairs	Trustee Dr. Um
1. Res. No. 2026-31, Relative to the Reappointment of Active Medical Staff Privileges	
2. Res. No. 2026-32, Relative to the Reappointment of Active Associate Medical Staff Privileges	
3. Res. No. 2026-33, Relative to the Appointment of Full Allied Health Professional Staff Privileges	Trustee Lobaton
B. Human Resources	
1. CEO Search Committee - Update	
C. Facilities, Capital Improvement Projects, and Information Technology	Chairwoman Davis, Trustee Limtiaco
1. Capital Improvement Project (CIP) - Update	

D. Quality and Safety

Trustee  
Blankenship

E. Finance and Audit

1. Pursuant to Res. No. 2026-08, Division Cost Containment Proposal - (RIF)
  - Outsourcing - Update
2. FY2027 Budget Request - Update

Trustee  
Mendiola

F. Governance, Bylaws, and Strategic Planning

Trustee Siliang

**VIII. Public Comment**

Chairperson  
Davis

**IX. Adjournment**

**Link to Join Zoom Meeting:**

<https://gmha-org.zoom.us/j/88927619303?pwd=UeujUY9x6BOvF4NfF4z4m6dEEhLifD.1> (<https://gmha-org.zoom.us/j/88927619303?pwd=UeujUY9x6BOvF4NfF4z4m6dEEhLifD.1>)

**Meeting ID:** 889 2761 9303

**Passcode:** 907879

**Regular Meeting of the  
Guam Memorial Hospital Authority  
Board of Trustees**

Wednesday, March 25, 2026 | 4:00 p.m.  
Zoom Video Conference

**Board Members**

**Present:** Sharon Davis, Suzanne Lobaton, Sonia Siliang, Dr. Michael Um, Krista Blankenship, Melanie Mendiola & Matthew Limtiaco

**Absent:**

**Leadership**

**Present:** Dr. Joleen M. Aguon, Dr. Ricardo Eusebio, Jesse Quenga, Rodalyn Gerardo, Christine Tuquero, Liezi Concepcion, Yukari Hechanova, Carlos Pangelinan, Danielle Manglona, Manny Gabriel & Robert Weinberg

**ATTENDANCE**

**Absent:** Ana Belen Rada & Dr. Jeffery Shay

**Guests:** David Castro (GDP), Bart Cruz (GPA-Engineer), Rayna Cruz, Augusto Sablan (Public), Aida Yap, Sydie Taisacan, Vincent Quichocho, Elizabeth Gomez, Vincent Taitingfong, P. Garrido (Public), John Martinez (Public), Iphone (Public)

ISSUE/TOPIC/DISCUSSIONS	DECISION(S)/ACTION(S)	RESPONSIBLE PARTY	REPORTING TIMEFRAME	STATUS
<b>I. CALL MEETING TO ORDER AND DETERMINATION OF QUORUM</b>				
	After notices were duly issued pursuant to Title 5 GCA, Chapter 8, Open Government Law, Section 8107(a) and with a quorum present, Chairwoman Davis called to order the regular meeting of the GMHA Board of Trustees at 4:08 p.m. on Wednesday, March 25, 2026, via Zoom Video Conferencing.	Chairwoman - Sharon Davis	None	None
<b>II. OPEN GOVERNMENT COMPLIANCE</b> A. Publication, March 18, 2026 B. Publication, March 23, 2026 C. GovGuam Notices Portal & Website Posting	The Announcement of the Open Government Compliance was made.	Administrative Assistant - Janet Mandapat	None	Informational
<b>III. REVIEW AND APPROVAL OF MINUTES</b>				
A. February 25, 2026	Trustee Dr. Um motioned, and it was seconded by, Chairwoman Davis to approve the February 25, 2026 minutes as presented. The motion carried with all ayes.	All Trustees	None	Approved
<b>IV. GUAM MEMORIAL HOSPITAL VOLUNTEERS ASSOCIATION REPORT</b>				
	The upcoming GMHVA Charity Ball, is scheduled for April 11, 2026, from 6:00 p.m. to 10:00 p.m. at the Hyatt Regency Guam Hotel.  It was reported that ticket sales are approximately 50% sold, please reserve your tables as soon as possible. Please come out and help to support.	GMHVA President - Terese Calvo	None	Informational
<b>V. MANAGEMENT'S REPORT</b>				

	<p><b>Management Report Highlights:</b></p> <p><b>1. Liquid Oxygen Supply</b></p> <p>Management reported that the recent island-wide liquid oxygen shortage has been resolved for GMHA. The hospital has resumed full operations, including elective surgeries. A recent delivery has been received, with an additional shipment expected by the end of the week.</p> <p><b>2. Accreditation Update</b></p> <p>The hospital successfully completed its mock accreditation survey. Management acknowledged that while there are areas requiring improvement, the organization is encouraged by staff engagement and momentum. There is confidence in pursuing full accreditation within the year.</p> <p>Project HEART efforts will be extended by an additional 60 days to address key operational and facility-related deficiencies, with a target of completing major improvements by the end of summer.</p> <p><b>3. IT Infrastructure Upgrade</b></p> <p>The partnership with ISSQUARED has officially commenced, marking the kickoff of the hospital's IT infrastructure modernization initiative. The vendor is working closely with the internal IT team, with further updates to be provided by executive leadership.</p> <p><b>4. New Clinical Capability – AICDs</b></p> <p>GMHA has successfully introduced the automated implantable cardioverter defibrillators (AICDs), a life-saving cardiac device not previously available on Guam. This advancement allows</p>	<p>Interim Hospital Administrator/CEO - Joleen M. Aguon, MD</p>	<p>None</p>	<p>Informational</p>
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	<p>patients to receive critical treatment locally, reducing the need for off-island referrals.</p> <p><b>5. Regional Collaboration – Chuuk State Health Insurance</b></p> <p>Management reported ongoing collaboration with the Chuuk State Health Insurance Board as part of a broader strategy to address the hospital's self-pay population, which totals approximately \$50 million annually.</p> <ul style="list-style-type: none"> <li>• Approximately 40% of self-pay patients are COFA residents</li> <li>• Efforts are focused on assisting eligible individuals with Medicaid conversion</li> <li>• The initiative aims to improve patient access to coverage while strengthening hospital revenue collection</li> </ul>	Interim Hospital Administrator/CEO - Joleen M. Aguon, MD	None	Informational
<b>6. OLD BUSINESS</b> None	There were no old business matters to discuss.	All Board Members	None	None
<b>7. NEW BUSINESS - BOARD SUBCOMMITTEE REPORTS</b> A. Joint Conference and Professional Affairs 1. Res. No. 2026-24, Relative to the Reappointment of Active Medical Staff Privileges 2. Res. No. 2026-25, Relative to the Appointment of Active Medical Staff Privileges 3. Res. No. 2026-26, Relative to the Reappointment of Active Associate Medical Staff Privileges 4. Res. No. 2026-27, Relative to the Appointment	Trustee Dr. Um motioned, and it was seconded by Trustee Blankenship to approve Res. No. 2026-24, 2026-25, 2026-26, 2026-27, 2026-28 and 2026-29 as presented. The motion carried with all ayes.	All Trustees  Chairperson JCPA - Trustee Dr. Michael Um	None	Approved

<p>of Provisional Medical Staff Privileges</p> <p>5. 2026-28, Relative to the Reappointment of Full Allied Health Professional Staff Privileges</p>		<p>All Trustees</p>	<p>None</p>	<p>Approved</p>
<p>6. Res. No. 2026-29, Relative to the Appointment of Full Allied Health Professional Staff Privileges</p>		<p>Chairperson JCPA - Trustee Dr. Michael Um</p>		
<p>B. Human Resources</p>				
<p>1. CEO Search Committee – Update</p>	<p>As directed by the Board, the CEO and Hospital Administrator position was advertised on Indeed. This effort resulted in three (3) additional applicants, reflecting increased visibility and interest in the position.</p>	<p>Chairperson, Human Resources - Trustee Suzanne Lobaton</p>	<p>None</p>	<p>Informational</p>
	<p>The Human Resources Department is currently conducting an initial review to determine whether applicants meet minimum qualifications and eligibility requirements. An update will be provided at the next Board meeting.</p>			
<p>2. Long-Term Care Administrator - Update</p>	<p>The Long-Term Care Administrator position was also advertised on Indeed, generating seven (7) additional applicants.</p>			
	<p>Similar to the CEO search, the Human Resources Department is reviewing applications for eligibility and compliance with minimum requirements. Both recruitment efforts are progressing, and management noted encouragement with the increased applicant pool. The Board will be updated as the process advances.</p>			

<p>C. Facilities, Capital, Improvement Projects, and Information Technology</p> <p>1. Capital Improvement Project (CIP) - Update</p>	<p><b>Completed Projects</b>  Management reported a total of 44 completed projects, including newly completed items since the last report:</p> <ul style="list-style-type: none"> <li>• Acquisition of a second patient transport vehicle</li> <li>• Near completion of the access control system (badge distribution underway)</li> <li>• Completion of the Emergency Department HVAC upgrade</li> <li>• Activation of a fluoroscopy system under Radiology</li> </ul> <hr/> <p><b><u>Electrical Infrastructure Projects</u></b></p> <p>Management reported ongoing collaboration with the Guam Power Authority (GPA) on critical electrical infrastructure upgrades.</p> <ul style="list-style-type: none"> <li>• Three (3) Invitations for Bid (IFBs) have been issued for: <ul style="list-style-type: none"> <li>○ Automatic Transfer Switches (ATS)</li> <li>○ Main Motor Control Centers</li> <li>○ Generators</li> </ul> </li> <li>• Updated Bid Extended Deadlines: <ul style="list-style-type: none"> <li>○ ATS and Motor Control Centers: April 6, 2026</li> <li>○ Generators: April 10, 2026</li> </ul> </li> </ul> <p>Additional updates:</p> <ul style="list-style-type: none"> <li>• Quarterly infrared (IR) scanning of electrical panels is scheduled</li> <li>• Ongoing coordination with GPA supports safe generator testing, ensuring continuity of power during testing activities</li> </ul>	<p>Assistant Administrator of Operations  - Rodalyn Gerardo</p> <p>Chairperson, FAC, CIP, &amp; IT  - Chairwoman Sharon Davis</p>	<p>None</p>	<p>Informational</p>
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	<p>Management emphasized the importance of GPA's technical expertise in addressing complex electrical system needs.</p> <hr/> <p><b><u>Facility Improvements (Roof and Envelope Project)</u></b></p> <p>Management highlighted visible progress under the roof and building envelope project, including:</p> <ul style="list-style-type: none"> <li>• Exterior repairs and structural improvements</li> <li>• Fresh painting in multiple areas</li> <li>• Weekend work scheduling to minimize disruption, particularly in physician parking areas</li> </ul> <p>These efforts aim to improve facility integrity while maintaining operational continuity.</p> <hr/> <p><b><u>Access Control System</u></b></p> <p>The access control system is near completion, with badges already distributed across departments. Final punch list items are being addressed in coordination with the vendor, with full completion anticipated in the coming weeks.</p> <hr/> <p><b><u>HVAC and Chiller Systems</u></b></p> <ul style="list-style-type: none"> <li>• A 265-ton chiller has been successfully installed as a backup to the existing 450-ton unit</li> <li>• This provides critical redundancy, ensuring continued support for essential areas in the event of primary system failure.</li> </ul>	<p>Assistant Administrator of Operations - Rodalyn Gerardo</p>	<p>None</p>	<p>Informational</p>
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<p>D. Quality and Safety</p>	<p>Management reported on findings from the mock survey conducted March 10–12, 2026, noting several system-wide (“holistic”) issues identified across departments. Immediate corrective actions have been initiated in response to the findings.</p> <p>Key findings included:</p> <p><b>EMTALA Training:</b> Security staff lacked required EMTALA training; training was initiated immediately upon discovery and has since been completed</p> <ul style="list-style-type: none"> <li>• <b>Patient Room Safety:</b> Hospital furnishings with peeling laminate and sharp edges were identified, posing patient safety risks</li> <li>• <b>Obstetrical Unit Access:</b> Malfunctioning door affecting access control</li> <li>• <b>Generator Testing:</b> Four (4) findings related to incomplete or insufficient generator testing</li> <li>• <b>Life Safety Compliance:</b> <ul style="list-style-type: none"> <li>○ Lack of interim life safety measures during fire alarm system issues</li> <li>○ Fire alarm panel deficiencies</li> <li>○ Fire-rated doors not functioning properly and missing hardware</li> <li>○ Failure to conduct required smoke detector testing</li> </ul> </li> <li>• <b>Environmental Concerns:</b> Presence of mold in certain areas</li> <li>• <b>Infection Control:</b> Use of non-medical grade utensils on patient trays, creating sanitation risks</li> <li>• <b>Pharmacy:</b> Failure to fully evaluate sterile compounding functions</li> <li>• <b>Emergency Preparedness:</b> An empty oxygen tank was found in a pediatric crash cart; this was immediately corrected</li> </ul>	<p>Chairperson, Quality &amp; Safety - Trustee Krista Blankenship</p>	<p>None</p>	<p>Informational</p>
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<p>E. Finance and Audit</p> <p>1. Pursuant to Res. No. 2026-08, Division Cost Containment Proposal - (RIF)</p> <ul style="list-style-type: none"> <li>Outsourcing-Update</li> </ul>	<p>Management emphasized that departments are actively working on plans of correction to address all identified deficiencies.</p> <p>There were no discussions made on this matter.</p>	<p>Chairperson, Quality &amp; Safety - Trustee Krista Blankenship</p> <p>Chairperson Finance &amp; Audit, - Trustee Melanie Mendiola</p>	<p>None</p> <p>None</p>	<p>Informational</p> <p>None</p>
<p>2. Res. No. 2026-30, Relative to Approving Forty-Nine (49) New Fees</p>	<p>Trustee Dr. Um motioned, and it was seconded by Trustee Blankenship to approve Res. No. 2026-30 as presented. The motion carried with all ayes.</p>	<p>All Trustees</p>	<p>None</p>	<p>Approved</p>
<p>3. FY2027 Budget Request Approval</p>	<p><b><u>FY2027 Revenue Projection &amp; Operational Funding Requirements</u></b></p> <p>Total GMHA Budget Request                      \$210,983,750</p> <p><b>Funding Sources:</b></p> <p><u>GMHA</u></p> <p>GMHA Projected Collections                      128,000,000</p> <p><u>Governor's Executive Budget Request</u></p> <p>Dept. of Corrections Clinic                      4,255,615</p> <p>GMHA Pharmaceuticals Fund                      23,540,314</p> <p>General Fund    <u>20,010,862</u></p> <p>TTL Governor's Exec. Budget Request                      <u>47,806,791</u></p> <p><b>Total Funding Sources                                      \$175,806,791</b></p> <p><b><u>FY 2026 Additional Funding Request                      \$ 35,176,959</u></b></p>	<p>Chief Financial Officer - Yukari Hechanova</p>	<p>None</p>	<p>Informational</p>

	<p>Trustee Melanie Mendiola reported on the hospital's financial outlook and budget planning:</p> <p><b>Budget Overview</b></p> <ul style="list-style-type: none"> <li>• FY2027 budget request reflects approximately \$4 million less than the FY2026 request</li> <li>• Total projected budget: approximately \$211 million</li> <li>• Governor's Executive Budget request: \$47 million, with an additional \$35.2 million to be requested</li> </ul> <p><b>Payroll and Cost Management</b></p> <ul style="list-style-type: none"> <li>• Payroll growth is projected at less than 3%, indicating stable and controlled personnel costs</li> <li>• Management continues to take a conservative budgeting approach, recognizing that some cost-saving initiatives (e.g., outsourcing) may take time to fully realize</li> </ul> <p><b>Utilities</b></p> <ul style="list-style-type: none"> <li>• Utility costs were lower than budget this year due to reduced oil prices</li> <li>• However, recent increases in fuel prices (up to ~30%) may require upward adjustments in future utility projections</li> <li>• Continued coordination with the Guam Power Authority was noted as important</li> </ul> <p><b>Revenue and Collections</b></p> <ul style="list-style-type: none"> <li>• Projected collections: approximately \$128 million</li> <li>• Improved revenue certainty due to Department of Corrections (DOC) inmates now being covered under Medicaid and GovGuam programs</li> </ul>	<p>Chairperson Finance &amp; Audit, - Trustee Melanie Mendiola</p>	<p>None</p>	<p>Informational</p>
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	<ul style="list-style-type: none"> <li>This change is expected to strengthen collection reliability</li> </ul> <p><b>Budget Allocation</b></p> <ul style="list-style-type: none"> <li>Approximately <b>80%</b> of the budget is allocated to direct patient care services (nursing, medical, and professional support)</li> <li>Less than 20% is allocated to administrative, fiscal, and operational functions</li> </ul> <p><b>Financial Performance</b></p> <ul style="list-style-type: none"> <li>FY2025 actual budget: \$196 million</li> <li>FY2026 budget: \$213 million</li> <li>FY2027 projected budget: \$211 million</li> <li>For the first five months ending February, the hospital is operating approximately \$5.3 million under budget</li> </ul>	<p>Chairperson Finance &amp; Audit, - Trustee Melanie Mendiola</p>	<p>None</p>	<p>Informational</p>
	<p>Trustee Limtiaco motioned, and it was seconded by Trustee Dr. Um to approve the FY2027 Budget Request as presented with corrections. The motion carried with all eyes.</p>	<p>All Trustees</p>	<p>None</p>	<p>Approved</p>
<p>F. Governance, Bylaws, and Strategic Planning</p>	<p><b><u>Strategic Plan Update-Community Engagement (Objective 6)</u></b></p> <p>Management reported ongoing progress under Strategic Objective 6: Engage and Partner with the Community.</p> <ul style="list-style-type: none"> <li><b>Partnership with Educational Institutions:</b> Out of 15 recent nursing graduates, 10 have committed to employment with GMHA, reflecting successful engagement with the Guam Department of Education and other educational partners.</li> <li><b>Partnership with Department of Public Health and Social Services (DPHSS):</b> Continued collaboration with the Pacific Island Health</li> </ul>	<p>Chairperson, Gov, Bylaws &amp; Strategic Planning - Trustee Sonia Siliang</p>	<p>None</p>	<p>Informational</p>

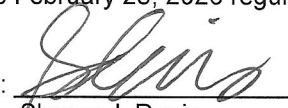
	<p>Officers Association (PIHOA), including the formation of a task force scheduled to meet in mid-April. An update will be provided to the Board following this engagement.</p> <ul style="list-style-type: none"> <li>• <b>Behavioral Health Collaboration:</b> Efforts to strengthen partnerships with the Guam Behavioral Health and Wellness Center remain ongoing. Discussions include resource-sharing opportunities and enhanced support services for employees. A formal agreement is forthcoming.</li> <li>• <b>Department of Corrections (DOC) Collaboration:</b> Management reported efforts to transition from siloed operations to a tri-agency collaboration involving GMHA, Public Health, and DOC. <ul style="list-style-type: none"> <li>○ Goal: Shift primary care services for inmates to community health centers (CHCs)</li> <li>○ Benefits: <ul style="list-style-type: none"> <li>▪ Increased access to Medicaid and GovGuam coverage</li> <li>▪ Reduced burden on DOC infirmary services</li> <li>▪ Improved continuity and coordination of care</li> </ul> </li> </ul> </li> </ul>	<p>Chairperson, Gov, Bylaws &amp; Strategic Planning - Trustee Sonia Siliang</p>	<p>None</p>	<p>Informational</p>
<b>8. PUBLIC COMMENT</b>				
	<p>Mr. John Martinez provided public comment regarding concerns following a prior electrical fire incident. Key points included:</p> <ul style="list-style-type: none"> <li>• Questions regarding the transition from emergency response procurement to standard procurement processes, and whether this impacted response timelines</li> <li>• Concerns about potential overlaps in liability and delays in addressing urgent infrastructure issues</li> </ul>	<p>Mr. John Martinez (Tamuning Resident)</p>	<p>None</p>	<p>Informational</p>

	<ul style="list-style-type: none"> <li>Emphasis on the importance of timely emergency action and clear communication during critical incidents</li> </ul> <p>In response, Mr. Jesse Quenga acknowledged the concerns and emphasized the importance of community engagement and transparency. He invited Mr. Martinez to meet with management for further discussion and to provide additional insight into hospital efforts.</p> <p>Management also recognized the value of community feedback and noted the need to enhance communication with the public regarding ongoing initiatives and improvements at GMHA.</p>	<p>Mr. John Martinez (Tamuning Resident)</p> <p>Acting Associate Administrator of Operations/Personnel Services Administrator - Jesse Quenga</p>	<p>None</p> <p>None</p>	<p>Informational</p> <p>Informational</p>
<b>9. ADJOURNMENT</b>				
	<p>There being no further business matters for discussion, Chairwoman Davis declared the meeting adjourned at 5:55 p.m., motioned by Trustee Limtiaco and seconded by Chairwoman Davis. The motion carried with all ayes.</p>	<p>All Board Members</p>	<p>None</p>	<p>Approved</p>

Transcribed by:   
 Janet U. Mandapat  
 Administrative Assistant

Submitted by:   
 Suzanne D. Lobaton  
 Secretary

**CERTIFICATION OF APPROVAL OF MINUTES:** The minutes of the February 25, 2026 regular session meeting were accepted and approved by the GMHA Board of Trustees on this 25<sup>th</sup> day of March 2026.

Certified by:   
 Sharon J. Davis  
 Chairperson



# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÅHÅN

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508



**BOARD OF TRUSTEES**  
**Official Resolution No. 2026-31**  
**“RELATIVE TO THE REAPPOINTMENT OF ACTIVE MEDICAL STAFF PRIVILEGES”**

<u>Practitioner</u>	<u>Department</u>	<u>Specialty</u>	<u>Expiration Date</u>
Alessandro Giambartolomei, MD	Medicine	Cardiology	March 31, 2028
Raymattie Singh, MD	Medicine	Internal Med	March 31, 2028

**WHEREAS**, the above listed practitioners met the basic requirements for Active Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.2; and

**WHEREAS**, the Medical Executive Committee met on March 25, 2026 and the Joint Conference and Professional Affairs Committee recommended approval of Active Medical Staff Membership reappointment for the above listed practitioners; and

**WHEREAS**, all reappointments to Active Medical Staff Membership require Board approval; now, therefore be it

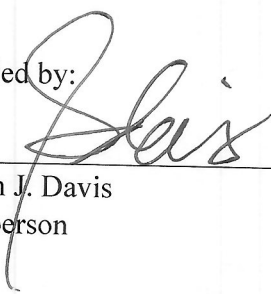
**RESOLVED**, that the Board of Trustees approves this recommendation to reappoint the above named practitioners to Active Medical Staff as recommended; and, be it further

**RESOLVED**, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these reappointments; and be it further

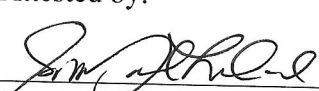
**RESOLVED**, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF APRIL, 2026.**

Certified by:

  
\_\_\_\_\_  
Sharon J. Davis  
Chairperson

Attested by:

  
\_\_\_\_\_  
Suzanne D. Lobaton  
Secretary



# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÅHÅN

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
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**BOARD OF TRUSTEES**  
**Official Resolution No. 2026-32**  
**“RELATIVE TO THE REAPPOINTMENT OF ACTIVE ASSOCIATE MEDICAL STAFF PRIVILEGES”**

<u>Practitioner</u>	<u>Department</u>	<u>Specialty</u>	<u>Expiration Date</u>
Sonita Tem, MD	Radiology	Tele-radiology	March 31, 2028

**WHEREAS**, the above listed practitioners met the basic requirements for Active Associate Medical Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article IV, Section 4.6; and

**WHEREAS**, the Medical Executive Committee met on March 25, 2026 and the Joint Conference and Professional Affairs Committee recommended approval of Active Medical Staff Membership reappointment for the above listed practitioners; and

**WHEREAS**, all reappointments to Active Associate Medical Staff Membership require Board approval; now, therefore be it


**RESOLVED**, that the Board of Trustees approves this recommendation to reappoint the above named practitioners to Active Associate Medical Staff as recommended; and, be it further

**RESOLVED**, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioners listed above and all Hospital and Medical Departments of these reappointments; and be it further


**RESOLVED**, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF APRIL, 2026.**

Certified by:

  
\_\_\_\_\_  
Sharon J. Davis  
Chairperson

Attested by:

  
\_\_\_\_\_  
Suzanne D. Lobaton  
Secretary



# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÁHÁN

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## Board of Trustees

### Official Resolution No. 2026-33

### “RELATIVE TO THE APPOINTMENT OF FULL ALLIED HEALTH PROFESSIONAL STAFF PRIVILEGES”

<u>Practitioner</u>	<u>Department</u>	<u>Specialty</u>	<u>Expiration Date</u>
Gilbert Verar, CRNA	Anesthesia	Certified Registered Nurse Anesthetist	March 31, 2028

**WHEREAS**, the above listed practitioners met the basic requirements for Allied Health Professional Staff Membership as determined by the appropriate Medical Staff Departments and Committees pursuant to the GMHA Medical Staff Bylaws, Article VII, Section 7.2; and

**WHEREAS**, the Medical Executive Committee met on March 25, 2026 and the Joint Conference and Professional Affairs Committee recommended approval of Full Allied Health Staff Membership appointment for the above listed practitioner; and

**WHEREAS**, all appointment Full Allied Health Professional Staff Membership require Board approval; now, therefore be it

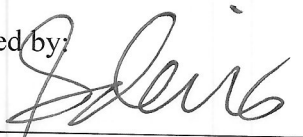
**RESOLVED**, that the Board of Trustees approves this recommendation to appoint the above named practitioner to Full Allied Health Professional Staff as recommended; and, be it further

**RESOLVED**, that the Board of Trustees directs the Hospital Administrator to duly notify the practitioner listed above and all Hospital and Medical Departments of this appointment; and be it further

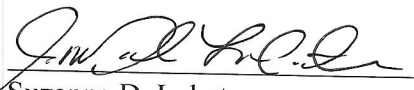
**RESOLVED**, that the Board of Trustees Chairperson certifies and the Board of Trustees Secretary attests to the adoption of this Resolution.

**DULY AND REGULARLY ADOPTED ON THIS 29<sup>th</sup> DAY OF APRIL, 2026.**

Certified by:

  
Sharon J. Davis  
Chairperson

Attested by:

  
Suzanne D. Lobaton  
Secretary



# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÅHÅN

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May 15, 2026

**VIA ELECTRONIC MAIL**

Honorable Lourdes A. Leon Guerrero  
*I Maga'hågan Guåhan*  
Ricardo J. Bordallo Governor's Complex  
Adelup, GU 96910

RE: Reporting Requirements for Boards and Commissions

Dear Governor Leon Guerrero:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the materials presented and discussed at the April 29, 2026 Meeting of the GMHA Board of Trustees.

Please contact Janet U. Mandapat, Administrative Assistant at (671) 647-2367 or by email at [janet.mandapat@gmha.org](mailto:janet.mandapat@gmha.org) for any questions or clarifications.

Sincerely,

Joleen M. Aguon, MD  
Interim Hospital Administrator/CEO



# GUAM MEMORIAL HOSPITAL AUTHORITY

ATURIDÁT ESPETÁT MIMURIÁT GUÅHÅN

850 Governor Carlos Camacho Road, Tamuning, Guam 96913  
Operator: (671) 647-2330 or 2552 | Fax: (671) 649-5508



May 15, 2026

**VIA ELECTRONIC MAIL**

Honorable Frank Blas Jr.

*Speaker of I Mina'trentai Ocho Na Liheslaturan Guåhan*

163 Chalan Santo Papa

Hagåtña, GU 96910


RE: Reporting Requirements for Boards and Commissions

Dear Speaker Blas:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the materials presented and discussed at the April 29, 2026 Meeting of the GMHA Board of Trustees.

Please contact Janet U. Mandapat, Administrative Assistant at (671) 647-2367 or by email at [janet.mandapat@gmha.org](mailto:janet.mandapat@gmha.org) for any questions or clarifications.

Sincerely,



Joleen M. Aguon, MD  
Interim Hospital Administrator/CEO



# GUAM MEMORIAL HOSPITAL AUTHORITY

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May 06, 2026

**VIA ELECTRONIC MAIL**

Benjamin J.F. Cruz

*Public Auditor*

Office of Public Accountability

Suite 401 DNA Building

238 Archbishop Flores Street

Hagåtña, GU 96910

RE: Reporting Requirements for Boards and Commissions

Dear Mr. Cruz:

To comply with Ch. 8 of Title 5 GCA, Section 38, §8113.1, Reporting Requirements for Boards and Commissions, the GMHA hereby submits the recording for the April 29, 2026 GMHA Board of Trustees Meeting via Google Drive as guided by your office.

Please contact Janet U. Mandapat, Administrative Assistant at (671) 647-2367 or by email at [janet.mandapat@gmha.org](mailto:janet.mandapat@gmha.org) for any questions or clarifications.

Sincerely,

Joleen M. Aguon, MD  
Interim Hospital Administrator/CEO